

16 October 1958

MEMORANDUM FOR: Director of Central Intelligence

SUBJECT: Your Speech at the National War College
on 27 October 1958

1. This memorandum is for information only.

2. Students at the National War College have been given a certain amount of background reading pertinent to problems of intelligence. This background reading gives a fairly thorough description of the growth and organization of American intelligence during the 1940's and some information on the early 1950's. This background reading poses two problems:

a. Congressional review of intelligence activities.

b. The relationship between National Estimates and major military decisions, implying that some military decisions cannot be made efficiently because NIE's are developed outside purely military control.

In addition to these two points, the reading material would leave the average reader with considerable doubt about the effectiveness of intelligence in general and CIA in particular.

3. Since you would probably be asked questions about these matters if they were not answered in your speech, this draft attempts to state your position in a minimum of space and then go on to other matters.

4. The draft attempts to emphasize the increasing complexity of intelligence problems in a rapidly changing world, and the intricate technical work and ingenuity that is required to meet this situation.

5. The draft is presented in the form of a suggested outline and a draft text to illustrate how the outline might be covered. The draft text is too short for a full fifty minute presentation, but your presentation might be expanded by additional illustrative material from your own experience.

6. Former students of the War College have suggested that we might distribute the draft text to the student body after your speech in order that the students might study it at greater leisure. The draft text is on multilith stencils if you wish us to do this.

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O/DD/I/WATIDWELL:bb (16 Oct 58)

OUTLINE

1. Introduction and comment on students' background reading.
2. Discussion of points raised in the background reading with emphasis that these are not the major problems affecting intelligence today:
 - a. Congressional review.
 - b. Relationship of National Estimates to Military Decisions with emphasis on the practical application of National Estimates to current policy decisions. Examples.
3. Recent reorganization of intelligence with a brief comment on the new USIB and the importance of personal review of estimates and personal responsibility on the part of Board members.
4. The main problems facing intelligence today. Since World War II eighteen new nations have come into being and about twenty countries have had revolutions or drastic changes in government. World population has increased 50% in past generation. Literacy is

rising and there is a ferment of new ideas affecting many people for the first time. There are many new scientific and technological developments. All of these things contribute to make this a period of great change and unrest throughout the world. Understanding and keeping abreast of this situation is a great challenge to American Intelligence.

5. Importance of clandestine services in following events throughout the world.

6. Difficulty and importance of understanding (thinking way into) alien cultures.

7. Situation of world change made doubly important to us by the role of a heavily armed USSR.

8. Growing economic and scientific base of the USSR.

9. Soviet security makes it extra difficult for us to get information on Soviet weapons and the Soviet Military Establishment. We are forced to develop and use exotic technical collection techniques

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